OPENING JANUARY 2027

ASIA-PACIFIC · REGIONAL INSIGHT

Back in Singapore

Stephen Rayment · Founder, CEO & Group Managing Director, Systech MDP



Systech re-establishes in Singapore with a new Asia-Pacific regional headquarters, led by Ian Huggett as Regional Managing Director, APAC.

Systech has been part of Asia's construction landscape since **1994**, when we first set up in Hong Kong. In **January 2027** we return to Singapore, and this time it is as our regional headquarters for Asia-Pacific.

Singapore is the natural choice. It sits at the crossroads of the region, with a port and airport that rank among the finest in the world and a government that planned Tuas Port almost 30 years ago and Changi Terminal 5 thirteen years ago. That culture of long-horizon delivery, combined with a world-class legal system, is exactly the environment in which a claims, dispute resolution and commercial management consultancy should be based.



Ian Huggett
Regional Managing Director, APAC

1994

Systech first set up in Asia, in Hong Kong - more than 30 years in the region.

$1.7tn

Per year of investment needed across developing Asia to 2030 (ADB).

8,500 MW

Pipeline in Johor, now Asia-Pacific's largest data centre market.

5 min

Woodlands North to Johor Bahru, opening December 2026.

A PIPELINE OF GLOBAL SIGNIFICANCE

Singapore's own programme is remarkable: **Changi Terminal 5**, opening in the mid-2030s; **Tuas Port**, set to become the world's largest fully automated container port with **65 million TEU** of capacity by the 2040s; the **Cross Island Line**, the largest rail project in the country's history, with Phase 1 due by 2029; the Johor Bahru-Singapore RTS Link from December 2026; and the Jurong Region Line and North-South Corridor.

Across the Causeway, Johor has become Asia-Pacific's largest data centre market by combined operational and future capacity, with a pipeline of more than **8,500 MW** and colocation vacancy of just **0.7 per cent**, accelerated by the Johor-Singapore Special Economic Zone.

ASIA'S CENTRE FOR CONSTRUCTION DISPUTES

Singapore is the pre-eminent seat for construction and engineering disputes in Asia: **SIAC**, the Singapore International Commercial Court and the Singapore International Mediation Centre are all here. Closer to the project, the Security of Payment Act gives contractors and consultants fast-track statutory adjudication, with decisions typically within weeks.

Parties who prepare properly, with clear records, well-presented claims and a sound contractual position, are at a distinct advantage. Systech's consultants and Systech Law support clients at every stage, from payment claim to final award.

SINGAPORE IS THE LAUNCH POINT, NOT THE LIMIT

From Singapore we will be working on projects in Vietnam, Indonesia, the Philippines, Malaysia and Thailand, with our wider APAC network in Tokyo, Beijing, Melbourne and Sydney and a regional support hub in Bali.

Systech is one of the world's leading privately owned dispute resolution consultancies and operates as a single global business, so a client in Singapore can draw on the group's expertise wherever in the world it sits.

Who we work with

Long-standing relationships with Japanese, Chinese, Korean, Spanish and French contractors, and acting for specialist subcontractors.

Offshore and marine

Deep experience in ports, reclamation, dredging, jetties, pipelines and offshore energy, alongside rail, aviation, power and data centres.

WHAT WE DO

Avoid disputes | **Manage risk** | **Deliver on time**

Project controls | Commercial management | Claims & dispute resolution | Expert witness | Systech Law

LEADERSHIP

Ian Huggett brings more than **30 years of experience** in construction claims and dispute resolution across the region and will lead the growth of our APAC team from Singapore, building on the foundations laid in Hong Kong more than three decades ago.

> 'Having worked for Systech in Asia for over 30 years, building and managing its key client accounts, I'm pleased to lead this exciting business opportunity from our new home in Singapore.'
>
> Ian Huggett, Regional Managing Director, APAC

Regional reach from Singapore

Singapore is the launch point for a wider APAC network and a single global business.

PROJECTS ACROSS SOUTH-EAST ASIA

- Vietnam
- Indonesia
- Philippines
- Malaysia
- Thailand

WIDER APAC NETWORK

- Tokyo
- Beijing
- Melbourne
- Sydney
- Bali

Our Singapore office opens in January 2027. If you are delivering, advising on or financing projects in Asia-Pacific and would like to discuss how Systech can support you, I would welcome a conversation ahead of the opening.